

November 29, 2016

Mr. Patrick J. O'Donnell Clerk of the Legislature State Capitol, Room 2018 Lincoln, NE 68509

Dear Mr. O'Donnell:

Nebraska Revised Statute 85-119 requires the Board of Regents of the University of Nebraska to report annually to the Legislature by December 1, information regarding ten measurements of progress for the Nebraska Innovation Campus.

The report for the fiscal year ending June 30, 2016 is attached.

If you have any questions, please contact me at 402-472-8636.

Respectfully,

Hank M. Bounds

President

HMB/pjb

# University of Nebraska Board of Regents Report to the Legislature as Required by LB1093 Measurements Regarding Nebraska Innovation Campus Reporting Year 2016

(Submitted by December 1 of each year)

#### **Background**

Nebraska Innovation Campus Development Corporation (NICDC), through its board of directors, has a 25-year buildout goal for the completion of NIC. NICDC is monitoring for on-time completion and is currently reporting that NIC is currently slightly ahead of that development timeline. In fact, Nebraska Innovation Campus (NIC) is currently developing at a rate equal to or faster than research parks listed for comparison in the university's response to LR200, all of which are more advanced/mature on their own development timelines.

#### Responses

#### 1. Percentage of investments by the state and university compared to private sector investments

As of June 30, \$197 million has been invested at Nebraska Innovation Campus. In addition to the private sector's current \$73 million investment, NIC's developer is completings its commitment to construct a \$16 million 80,000 square foot building. Construction will begin in 2017.

Private Sector	73,589	37%
State & University	123,995	63%
	197,584	

#### 2. The number of square feet of construction

As of June 30, 2016, NIC had 380,399 square feet of constructed space. Details regarding the available square feet is noted below. Vacant space is warm core and shell and not finished. 11.4% of the total space is available for lease from the private developer and an additional 3.4% is available as a sublease through the University.

(See Summary on Next Page)

		Original				
		<b>UNL Leases</b>	<b>UNL Subleases</b>			
	Total	(Excl UNL	to Private	Private		
Building Name	Square Feet	Subleases)	Companies	Leases	Vacant	Total
Leased						
Innovation Commons*	107,915	31,375		37,850	38,690	107,915
Food Innovation Center	178,000	166,660	11,340			178,000
Greenhouse Innovation Center	45,950	45,950			缓	45,950
	331,865	243,985	11,340	37,850	38,690	331,865
Other						
University Owned Conference Center	39,870					39,870
Nucorp Owned CRES Power Plant	8,664					8,664
Total Square Feet	380,399	243,985	11,340	37,850	38,690	380,399

Original

#### 3. The number of private sector companies located on Nebraska Innovation Campus

June 30, 2015 – 10 companies

June 30, 2016 - 16 companies

#### 4. The number of private sector jobs located on Nebraska Innovation Campus

In response to LB 1093, NICDC engaged the UNL Bureau of Business Research to conduct a survey of university and private sector activities on Nebraska Innovation Campus ("Tenant Survey"). The goal of the Tenant Survey was to provide more robust and independently verified data for this response without compromising proprietary information of NIC's private sector partners. This was the first year of the survey; ninety-one percent of the private sector tenants completed the suvey.

	Employment			
		Student	Other	
Sector	Permanent	Interns	Temporary	Total
Private Sector	122	27	3	152
UNL	189	32	79	300
Total	311	59	82	452

# 5. The amount of private sector research funding to the university attributable to Nebraska Innovation Campus

For the years ending June 30, 2015 and 2016, the University reports the following sponsored research funding attributable to NIC and its sources.

<sup>\*</sup>Includes former 4-H Building

	YTD		
	6/30/2015	6/30/2016	
Private sector research funding to the University	160,129	1,608,192	
Associations/Foundations	31,518	81,860	
Federal	253,926	2,669,762	
Industry	129,947	1,608,192	
Local & Area	×	54,484	
NU Foundation	4,079,475	3,735,685	
State Agencies	581,608	243,005	
Universities	-	55,161	
Subtotal	5,236,603	8,448,150	
Private sector services provided by the University	30,183	6,424,471	
Total	5,266,786	14,872,621	

Note: An important component of UNL's research mission is its research services to the private sector provided by the Food Processing Center and the Food Allergy Research and Resource Program; this activity is included above.

# 6. The number of internships or other employment opportunities provided by private sector companies at Nebraska Innovation Campus to University Students

As reported from the Tenant Survey,

Sector	Internships
Private Sector	27
UNL	32
Total	59

#### 7. The percentage of facilities leased by private sector companies

331,865 Total Leased Space Available 14.8%

#### 8. The number of new businesses started or supported at Nebraska Innovation Campus

As of June 30, 2016 17 new businesses have been started or supported at Nebraska Innovation campus.

#### 9. The number of conferences and participants at Nebraska Innovation Campus

At the end of its first year of operation (May 1, 2016), UNL reported 178 conference days were held at Nebraska Innovation Campus with a total of 28,160 participants.

# 10. The background and credentials of the appointments to the Nebraska Innovation Campus Development Corporation Board of Directors:

- NICDC Board Members (as of September 16, 2016):
  - Private-sector Members
    - Dana Bradford; CEO, Waitt Brands
    - Tom Henning; Chairman, President, CEO, Assurity Life Insurance Company
    - JoAnn Martin; President and CEO, Ameritas Life Insurance
    - Larry Miller; President, Phibro Animal Health
    - Tonn Ostergard; President and CEO, Crete Carrier Corporation
    - Matt Williams; Chairman, Gothenburg State Bank
  - University Representatives
    - Hank Bounds; President, University of Nebraska
    - Daniel Duncan; Executive Director of NIC, ex-officio
    - Steve Goddard; Interim Vice Chancellor of Research & Economic Development, University of Nebraska–Lincoln
    - Ronnie Green; Chancellor, University of Nebraska–Lincoln
    - Ron Yoder; Interim Vice Chancellor; Institute of Agriculture and Natural Resources, University of Nebraska–Lincoln; and Interim Vice President for Agriculture and Natural Resources, University of Nebraska
  - Officers
    - Christine Jackson; NICDC Treasurer
    - Kate Engel; NICDC Secretary
    - Joel Pedersen; NICDC Legal Counsel

During the past year Larry Miller and Hank Bounds were appointed to the board. Tom Henning and Dana Bradford were reappointed and terms for all board members were created. The first of the original board members, Harvey Perlman, rotated off the board. A new Chair of the NICDC Board was elected with Ronnie Green assuming the chairmanship for the 16/17 fiscal year. Due to expanding real estate opportunities, the board created a real estate committee (JoAnn Martin, Dana Bradford, Dan Duncan) to enable more in depth discussion with the developer around potential projects.



### **Dana Bradford**

#### **Current Business Involvement**

Executive Chairman of Waitt Brands, a global consumer brands platform he started in 2012. The consumer brands include Bobby Jones, Vornado, Sunice, Viking, and Battle.

In addition, Dana serves on the boards of Meritage Homes (NYSE: MTH), one of America's largest homebuilders, Southwest Value Partners, a San Diego based real estate company, and Customer Service Profiles, an Omaha based provider of customer satisfaction data and analytics.

#### **Past Business Involvement**

McCarthy Group: Dana served as a director on the board from 2005 to 2012, and served as President and Managing Partner of the private equity firm during the same period. Prior to 2005 he worked for the McCarthy organization in various positions starting in 1999.

#### **Community Involvement**

2014/15 Community Involvement

Chairman: Metropolitan Entertainment & Convention Authority

Co-chair: Heartland 2050 – Regional Vision

Chairman: 2015 capital campaign for the United Way of the Midlands

Director: Omaha Chamber of Commerce (and member of executive committee)

• Director: Nebraska Innovation Campus

• Director: Seventy Five North

Governor: Knights of Aksarben FoundationAdvisor: Steven M. Gootter Foundation

• Advisor: Aksarben Future Trust

• Advisor: Robert Daugherty Foundation

Director: Children's Hospital & Medical Center

Member: Omaha Public School Strategic Planning Committee

#### **Past Community Involvement**

Dana served as chairman of the boards of SAFE Boats International, a Seattle based manufacturer of defense and emergency response boats and Vornado Air, a Wichita based consumer Brands Company.

Dana served on the board of Ballantyne (AMEX: BTN), a movie projector manufacturer, Guild Mortgage, a San Diego based full service mortgage company, NRG Media, a Cedar Rapids based broadcast network of radio stations, and Gold Circle Films, a Los Angeles based movie production company.

#### Education

BSBA University of Arizona MBA Creighton University



## **Tom Henning**

#### **Current Business Involvement**

Chairman, President and Chief Executive Officer of Assurity Life Insurance Company. Tom holds the Chartered Life Underwriter, Charted Financial Consultant, and the Chartered Financial Analyst designations.

#### **Past Business Invovement**

Tom is a former banker, and in the 1980s was president and CEO of the Overland National Bank in Grand Island and president and COO of the National Bank of Commerce in Lincoln.

#### **Community Involvement**

Tom's been active in many civic organizations including past chair of the Lincoln Chamber of Commerce and the University of Nebraska Foundation. Tom continues to serve on the Foundation's investment committee and its donor advisory board. He is chair of the Lincoln Chamber Economic Development Corporation, co-chair of the Lincoln Partnership for Economic Development and on the steering committee of Lincoln's Vision group. Tom also serves on the University of Nebraska's Innovation Campus Governing Board. Tom was honored in 2015 to receive the Lincoln Chamber's Burnham Yates Citizenship Award. In 2016 Tom was inducted into the Nebraska Business Hall of Fame.

Tom is a member of the board of directors of Nelnet, the advisory board of Lincoln Industries, the board of directors of Great Western Bancorp, Inc. and the Board of Managers of Resourcing Edge, Inc. in Rockwall, TX.

Tom and his wife Candy also operate Henning Farms which is devoted to developing wildlife habitat.

#### **Past Community Involvement**

Tom is active in a variety of industry groups including recent service as a member of the Board of Directors of the American Council of Life Insurers (ACLI). He also served a two year term as chair of the ACLI Political Action Committee board. He currently serves on the board of the ACLI Forum 500 and recently received their Distinguished Service Award. He is a two time past president of the Nebraska Insurance Federation.

#### **Education**

Tom is a graduate of the University of Nebraska-Lincoln, as well as the Stonier Graduate School of Banking at Rutgers University.



## **JoAnn Martin**

#### **Current Business Involvement**

President and Chief Executive Officer – Ameritas Mutual Holding Company Chair since 2009 President and Chief Executive Officer – Ameritas Life Lincoln, Nebraska

#### **Professional Designations**

CPA (Certified Public Accountant)
FLMI (Fellow in Life Management Institute)

#### **Past Business Involvements**

- Chief operating officer Ameritas Mutual Holding Company 2008
- Chair, president and chief executive officer Ameritas Life Insurance Corp. 2008
- Executive vice president and chief financial officer Ameritas Mutual Holding Company – 2006
- President and chief executive officer Ameritas Life Insurance Corp. –2005
- President and chief operating officer Ameritas Life Insurance Corp. –2003
- Executive vice president and chief financial officer Ameritas Acacia Mutual Holding Company – 2001
- Senior vice president and chief financial officer 1995
- Joined Ameritas as manager audit division 1984
- Director of Ameritas Mutual Holding Company and member of many of the company's subsidiary boards

#### **Community Involvement**

Lincoln Vision 2015 – Steering committee; MDRT Foundation – Honorary board of trustees; National Research Corp. – Board member; ACLI – Board member; University of Nebraska Foundation – Board member; NICDC – Board member; Prosper Lincoln Steering Committee

#### **Past Community Involvement**

Federal Reserve Board of Kansas City – Omaha Branch; ACLI Executive Roundtable Committee – Chair; MDRT Foundation – Board member; Lincoln Chamber Economic Development – Board chair; Lincoln Partnership for Economic Development – Co-chair; CHI Nebraska – Board chair; University of Nebraska Medical Center – Board of Counselors; Nebraska Society of CPAs Foundation – President; Nebraska Council on Economic Education – Board treasurer; St. Elizabeth Community Health Center – Past board chair; Lincoln Chamber of Commerce – Past chair; United Way – Fundraising committee; Financial Executives of Nebraska – Board member; Nebraska Wesleyan University – Board of Governors; Nebraska Art Association – Board member; Lincoln Community Foundation; Leadership Lincoln – Class of 1988; College of Business Alumni Board – President; FLMI Society of Nebraska – President

#### **Education**

M.S. degree, Business Administration, Colorado State University B.S. degree, Business Administration, University of Nebraska-Lincoln



## **Larry Miller**

# Current Business Involvement Chief Operating Officer, Phibro Animal Health Corporation

Mr. Miller has a successful record of over 30 years in the animal health industry, and currently serves as COO, Phibro Animal Health Corporation since July 2016.

#### **Past Business Involvement**

Joining as President, Phibro Animal Health in May 2008, Mr. Miller has built a strong global organization. At Phibro, Mr. Miller leads the business through transformational growth comprised of organic development and acquisitions. In 2014, he was a key part of the management team that launched the Phibro I.P.O. in March 2014 (NASDAQ PAHC). Prior to joining Phibro in 2008, Mr. Miller spent 17 years with Schering-Plough Animal Health (SPAH) where he was most recently Vice President of the Intervet/Schering-Plough Global Ruminant business. Prior to this, Mr. Miller held numerous positions with SPAH including V.P. of the US Cattle Business, General Manager of their Australia and New Zealand operations, and he also led the product development and launch of Nuflor® florfenicol in the U.S. Prior to SPAH, Mr. Miller held various positions in sales and marketing management with American Cyanamid's Animal Health & Nutrition Business.

Mr. Miller was raised on a diversified family farming operation in Nebraska.

#### **Education**

BS in Animal Science from the University of Nebraska
Executive M.B.A. from the City University of New York, Baruch College



## **Tonn Ostergard**

#### **Current Business Involvement**

President and Chief Executive Officer of Crete Carrier Corporation, a privately owned Lincoln, Nebraska-based transportation and logistics company. Crete Carrier, along with temperature controlled division Shaffer Trucking, and flatbed subsidiary Hunt Transportation, employ over 6,000 associates with 19 terminal locations across the United States operating 5,000 power units and 13,000 trailers.

#### **Past Business Invovement**

Prior to joining Crete Carrier he spent five years in Public Accounting working for the firm of KPMG. He also held the position of Chairman for the Nebraska Trucking Association for 1995-1996, and currently serves as a Member and Director of the American Trucking Associations and Truckload Carriers Association.

#### **Community Involvement**

In addition to his industry related positions, Ostergard currently serves on the Board of Directors of Union Bank and Trust Company in Lincoln, Nebraska, and on the Board of Directors of Ameritas Mutual Holding Company and NEBCO, Inc. He serves on the Revenue Forecasting Board for the State of Nebraska, appointed by the Nebraska Legislature.

#### **Past Community Involvement**

His civic responsibilities include Past Chair of The University of Nebraska Foundation; Chair of University of Nebraska Business College Capital Campaign; Board member and Vice Chair of Nebraska Innovation Campus Development Corporation; Past Chairman and Board Member of St. Elizabeth Regional Medical Center; Past Chair of the Board of Directors of the Lincoln Chamber of Commerce; a Past Director and Past President of the University of Nebraska College of Business Administration Alumni Association; Alumnus of Leadership Lincoln. Ostergard was honored in 1991 with the College of Business Administration's Alumni Leadership Award, and in 1994 was honored with the University of Nebraska Young Alumnus Award. He is also a member and past officer of the Young President's Organization.

#### Education

Ostergard received his secondary education at the University of Nebraska at Lincoln, and graduated from Harvard Business School's Owner/President Management Program.



## **Matthew Williams**

#### **Current Business Involvement**

Chairman of Gothenburg State Bank, a \$145 million community bank located in Gothenburg, Nebraska. Matt is a fourth-generation banker and has been with the family owned bank since 1973.

Matt became a State Senator representing Legislative District 36 in 2015. He is vice chairman of the Banking Commerce and Insurance Committee and also serves on the Judiciary Committee. He completed the Bowhay Institute for Legislative Leadership Development (BILLD) in 2015.

#### **Past Business Involvement**

Matt was Chairman of the American Bankers Association in 2012-2013 and also served on the ABA Board. Matt has been a member of the ABA Government Relations Council and has served as the ABA State Grassroots Coordinator for the State of Nebraska. He was selected as one of 14 bankers from across our country to serve on the FDIC Advisory Committee on Community Banking. Matt was chairman of the Nebraska Bankers Association in 2003-2004 and has served on many NBA committees.

#### **Community Involvement**

Matt also serves as a Trustee of the University of Nebraska Foundation, UNL Ag Builders, the University of Nebraska President's Advisory Council, the University of Nebraska Finance Department Advisory Board, and is a past Director of the State Chamber of Commerce. He was appointed by the University of Nebraska Board of Regents to the Board of Directors of Innovation Campus.

#### **Past Community Involvement**

Matt has been very involved with economic development in Gothenburg and Dawson County, formerly serving as Chairman of the Gothenburg Improvement Company and President of the Gothenburg Area Chamber of Commerce. Matt also has served as a State Director for the Tom and Nancy Osborne TeamMates mentoring program. Matt received the Alumni Achievement Award from UNL in 2013, and the ABA Ag Banker of the Year Award in 2014.

#### **Education**

Matt received his undergraduate and Law degrees from the University of Nebraska-Lincoln



## Hank M. Bounds

#### **Current Business Involvement**

President of the University of Nebraska since being appointment January 12, 2015. He began is tenure on April 13, 2015.

Bounds grew up in Mississippi. His service in the Army National Guard helped him pay for college. He has devoted his 25-year career to helping change students' lives in the same way education opened doors in his own life.

Bounds holds a faculty appointment in the College of Education and Human Sciences at the University of Nebraska-Lincoln and courtesy

faculty appointments in the Colleges of Education at the University of Nebraska at Omaha and the University of Nebraska at Kearney. He serves on the board of directors for several organizations, including the National Association of System Heads (NASH), the Robert B. Daugherty Water for Food Institute, the Nebraska Innovation Campus Development Corporation, the Nebraska Advanced Manufacturing Coalition and the Consultation Committee for US Strategic Command (USSTRATCOM).

#### **Community Involvement**

Bounds is on the Board of Governors for the Knights of AKSARBEN.

#### **Past Business Involvement**

Bounds began as a high school teacher, then rose to principal, superintendent and state superintendent before becoming Mississippi's commissioner of higher education in 2009. In that role, he oversaw a complex system of eight public universities.

#### **Education**

Bachelor's and master's degrees from the University of Southern Mississippi Doctorate from the University of Mississippi



Daniel Duncan
NICDC Executive Director

#### **Current Business Involvement**

Executive Director of the Nebraska Innovation Campus Development Corporiation since October 1, 2011.

Dan was born on a diversified farm and ranch in Sioux County, north of Morrill, Nebraska. He attended the University of Nebraska–Lincoln. After graduation, Dan returned to the family farm and ranch for six years.

#### **Past Business Involvement**

In 1987, Dan accepted the position of Operations Manager at the University of Nebraska Panhandle Research and Extension Center in Scottsbluff, Nebraska. In 1991, he was named Director of the University of Nebraska Agricultural Research and Development Center near Mead, Nebraska. On August 1, 2004, he was named an Assistant Director of the Nebraska Agricultural Experiment Station on a part-time basis. In February 2008, Dan moved into the position of Assistant Dean and Director of the University of Nebraska—Lincoln Agricultural Research Division.

#### **Community Involvement**

Dan is a LEAD VII Fellow. He is also a member of the Nebraska Hall of Ag Achievement and the Agricultural Builders of Nebraska.

#### **Education**

Master of Science Degree in Agricultural Economics – Agribusiness and Bachelor of Science Degrees in Animal Science and Agronomy all from the University of Nebraska–Lincoln.



## **Steve Goddard**

#### **Current Business Involvement**

Interim Vice Chancellor for Research at the University of Nebraska-Lincoln (UNL) and the John E. Olsson Professor of Computer Science & Engineering.

#### **Past Business Involvement**

Prior to this appointment, he served as an Associate Vice Chancellor for Research, Interim Dean of the UNL College of Arts & Sciences from July 1, 2013 thru June 30, 2014 and as the Chair of the Computer Science & Engineering Department from August 2008 thru June 2013. He joined the

UNL faculty in 1998. Goddard worked in the computer industry for 13 years, including nine years as president of his own company.

#### **Education**

BA in computer science and mathematics from the University of Minnesota, Duluth MS and PhD degrees in computer science from the University of North Carolina at Chapel Hill



## **Ronnie Green**

#### **Current Business Involvement**

Ronnie Green was appointed as the University of Nebraska-Lincoln's 20th chancellor on May 8, 2016.

#### **Past Business Involvement**

Prior to being named chancellor, Green served for six years as the Harlan Vice Chancellor of the Institute of Agriculture and Natural Resources. In this role, he also jointly served as the Vice President for Agriculture and Natural Resources of the University of Nebraska system. Since 2015, Green also was UNL's Senior Vice Chancellor for Academic Affairs, the

institution's chief academic officer and responsible authority in the absence of the chancellor.

Ronnie has served on the animal science faculties of Texas Tech University and Colorado State University, and as the national program leader for animal production research for the USDA's Agricultural Research Service and executive secretary of the White House's interagency working group on animal genomics within the National Science and Technology Council where he was one of the principal leaders in the international bovine, porcine, and ovine genome sequencing projects. Prior to returning to NU, Green served as senior global director of technical services for Pfizer Animal Health's animal genomics business.

#### **Past Community Involvement**

He is a past-president of both the American Society of Animal Science and the National Block and Bridle Club, and has served in a number of leadership positions for the U.S. Beef Improvement Federation, National Cattlemen's Beef Association, National Pork Board, Federated Animal Science Societies and the National Research Council. He was named a fellow of ASAS in 2014 and, in 2015, a fellow of the American Association for the Advancement of Science, the world's largest general scientific society.

#### **Education**

Bachelor and master's degrees in animal science from Virginia Tech and Colorado State University, respectively. Doctoral program was completed jointly at the University of Nebraska and the USDA-ARS U.S. Meat Animal Research Center in animal breeding and genetics.



## **Ron Yoder**

#### **Current Business Involvement**

Interim Vice President of Agriculture and Natural Resources for the University of Nebraska, and Interim Vice Chancellor for the Institute of Agriculture and Natural Resources (IANR) at the University of Nebraska–Lincoln.

#### **Past Business Involvement**

From 2011-2016 he was Associate Vice Chancellor of the IANR, serving functionally as the chief operating officer of the Institute with oversight of the three mission areas and responsibility for day-to-day operations.

Previously he was Head of the Biological Systems Engineering Department at the University of Nebraska, and Head of the Biosystems Engineering and Soil Science Department at The University of Tennessee. His research and educational interests have been in the areas of agricultural water management, measurement and estimation of evapotranspiration, water and solute movement in the vadose zone, and land use impacts on water quality. He has held positions at the University of Wyoming, the USDA ARS in Colorado and in Washington state, and at The University of Tennessee.

#### **Community Involvement**

He has served as President of the American Society of Agricultural and Biological Engineers (ASABE), and is a Fellow of that Society and of the American Institute of Medical and Biological Engineering (AIMBE). He is also a member of the American Society of Civil Engineers (ASCE), Alpha Epsilon, Gamma Sigma Delta, and Sigma Xi.

#### **Education**

BS in civil engineering from Drexel University
MS in agricultural engineering from Clemson University
PhD in agricultural engineering from Colorado State University
Licensed professional engineer in Nebraska and Wyoming



## **Christine A. Jackson**

NICDC Treasurer

#### **Current Business Involvement**

Vice Chancellor for BUsiness and Finance, responsible for facilities construction and management, accounting, audit, human resources, security, and auxiliary business services associated with UNL's programs.

#### **Past Business Involvement**

Prior to her appointment at UNL in 2000, she held chief financial positions at Cleveland State University and Oklahoma State University. In addition, her background includes financial positions at the University of Illinois Urbana-Champaign, University of Southern California and Hope College.

#### **Community Involvement**

Christine serves on the National Association of College and University Business Officers organization, NCAA Professional Development Advisory Committee, NACUBO Awards Council, and is program coordinator of the Central Association of College and University Business Officers RCB Capital Markets Best Practices Program.

#### **Past Community Involvement**

She has served on the NACUBO Board of Directors, former chair of the Council of Business Officers of the National Association of State and Land-grant Colleges and Universities, past president of CACUBO, and Past President of the Ohio Association of Colege and University Business Officers.

#### **Education**

Bachelor's degree from Hope College MBA from Wetsern Michigan University



Kate Engel NICDC Secretary

#### **Current Business Involvement**

Director of Communication and Culture for Nebraska Innovation Campus. Kate is responsible for developing and implementing programs for NIC aimed at creating a culture that encourages collaboration and partnerships between NIC, the university and the community. NIC programs are focused on creating opportunities for people with different skill sets to meet and socialize – a critical aspect in developing a culture on NIC that embraces and sparks innovation.

Education

Graduate of Nebraska Wesleyan University

MA in Management from Doane College

Kate is currently working on a Ph.D. in human sciences with a specialization in leadership studies at the University of Nebraska-Lincoln.



Joel Pedersen
NICDC Legal Counsel

#### **Current Business Involvement**

Vice President and General Counsel for the University of Nebraska. Joel Pedersen is the chief legal officer of the four-campus university and a member of its senior administrative leadership. Pedersen leads a group of attorneys and professional staff, providing a wide array of legal services, advice and representation to the university community.

Pedersen was an incorporator and legal counsel for two University related public/private partnerships: The University Community Facility Development Corporation (Owner's representative for the Baxter Arena at UNO) and the Cancer Center Development Corporation (Owner's representative for the Fred and Pamela Buffett Cancer Center at UNMC). Pedersen represented the University in concluding the system integration agreement that formed Nebraska Medicine, the most esteemed academic medical center in the region. Pedersen also serves as legal counsel for the University Technology Development Corporation and its research and industry partnering subsidiaries, including the National Strategic Research Institute, and Nebraska Innovation Campus Development Corporation.

#### **Past Business Involvement**

Prior to his appointment as General Counsel, Pedersen was Associate General Counsel for the University beginning in 2006, and worked on a broad range of special projects and initiatives, real estate transactions, construction contracts, and environmental law, including advising on compliance and removal actions at the Agriculture Research and Development Center (ARDC) Mead Superfund site. He served as legal counsel to the Joint Antelope Valley Authority (JAVA), the administrative entity created by the University, City of Lincoln and Lower Platte South Natural Resources District to oversee the successfully completed Antelope Valley Project in Lincoln, Nebraska. Pedersen spent the previous 18 years as an Assistant City Attorney for the City of Lincoln. Pedersen was lead counsel for the city in multiple civil litigation matters, including appellate practice before the Court of Appeals and Supreme Court of Nebraska. Pedersen was legal counsel for the City/County Health Board and also represented the city in a number of complex redevelopment projects involving tax increment financing, infrastructure, real estate acquisitions and environmental compliance. Pedersen helped negotiate and create the public/private partnership that resulted in Haymarket Park, an athletic complex that is home to the University of Nebraska-Lincoln baseball and softball teams, as well as the Lincoln Saltdogs.

#### **Community Involvement**

Pedersen is a member of the Nebraska State Bar Association (NSBA), and a fellow of the Nebraska State Bar Foundation. Pedersen is admitted to practice in Nebraska and the Federal District Courts in Nebraska. Pedersen is a member of the General Counsel section of the Big Ten Academic Alliance, and the University's primary representative in the National Association of College and University Attorneys. Pedersen serves on the executive committee of the Corporate Counsel section of the NSBA and is an emeritus Master of the Bar in the Robert Van Pelt American Inns of Court.

#### **Education**

BA in English from South Dakota State University JD from the University of Nebraska, College of Law